

#### **Health Overview & Scrutiny Committee**

**11 September 2013** 

Report of the Director of Adults, Children & Education

# 2013/14 FIRST QUARTER FINANCIAL & PERFORMANCE MONITORING REPORT – HEALTH & WELLBEING

#### **Summary**

This report analyses the latest performance for 2013/14 and forecasts the financial outturn position by reference to the service plan and budgets for all of the relevant services falling under the responsibility of the Director of Health & Wellbeing.

## **Financial Analysis**

The new Directorate of Health & Wellbeing compromises the Adult Social Care budgets formerly within the Directorate of Adults, Children & Education, and the new Public Health budget amalgamated with some sport and active leisure and Drug and Alcohol Action Team (DAAT) budgets formerly within the Directorate of Communities and Neighbourhoods. A summary of the service plan variations is shown at table 1 below.

Table 1 – Health & Wellbeing Financial Projections Summary 2013/14 - Monitor 2 (Q1) July

	2013/14 Budget	Projected Outturn Variation		
	£000	£000	%	
Adult Assessment & Safeguarding	27,401	+1,188	+4.3%	
Adult Commissioning, Provision &	23,759	+664	+2.8%	
Modernisation				
Public Health	826 *	-250	+30.3%	
Total Health & Wellbeing	51,986	+1,602	+3.5%	

<sup>\*</sup> Net of £6.441m Public Health Grant

In Adult Social Services, demographic pressures continue to be evident in relation to demand for care, despite significant investment of £2.5m in the 2013-14 budget.

At present, forecasted pressures include demographic pressures (£386k), a continued increase above forecast level in the number of customers taking up Direct Payments (£360k) and use of external placements for emergency and short term breaks (£243k).

- A number of unachievable budget savings also contribute to the forecasted pressure including reablement (£300k), EPH reconfiguration (£175k) and the Night Care team (£113k).
- A number of other minor pressures are offset by a significant forecasted underspend on External Residential Care (£434k) due to a lower number of required placements than anticipated.
- The Public Health grant for 2013/14 is £6.641m and there is currently a forecast surplus of £458k. It is proposed that £250k of this will be used as mitigation against overspends in adult social care where there are elements that can be funded by the public health grant, particularly around prevention work. The remaining surplus is a contingency for continuing uncertainties around the transferred contracts from the PCT. In addition to this there is a general fund budget for public health of £826k which is primarily for sport and active leisure and some DAAT functions. No significant variations to this budget are currently expected.
- 7 The directorate management team are committed to containing expenditure within their budget for 2013/14 and are therefore exploring the following options to further mitigate the current overspend projection:
  - Undertake a thorough review of the most expensive care packages, with a view to exploring all options for delivery of the required care at a lower cost.
  - Review the level of, and secure additional, continuing health care contributions where appropriate.
  - Review all 2014/15 savings proposals with a view to stretching and implementing as many as possible earlier in the 2013/14 financial year.
  - Continue to hold recruitment to vacant posts wherever possible and safe to do so.

## **Performance Analysis**

Performance in Quarter 1 shows a positive picture with 12 of the 20 reported indicators meeting or exceeding the Q1 targets. 5 indicators have fallen below tolerance and have been reported as red.

	Description of PI		13/14				
Code			Qtr 1	Qtr 2	Qtr 3	Year End	
A&S1C (NPI 130)	Customers & Carers receiving Self Directed Support (Direct Payments and Individual Budgets)	Target	25.0 %	27.0 %	29. 0%	30.0 %	Meets or Exceeds Target
		Actual	25.32 %				
A&S1C Part2 (NPI 130)	Customers & Carers receiving Self Directed Support (Direct Payments ONLY)	Target	5%	9%	14 %	20.0	Meets or Exceeds Target
		Actual	6.71 %				
	Customers & Carers receiving	Target	70.0 %	70.0 %	70. 0%	70.0 %	Meets or Exceeds Target  Meets or Exceeds Target
A&S1C Self Dire Part3 Support (NPI 130) Payment Individua	Self Directed Support (Direct Payments and Individual Budgets)	Actual	79.75 %				
A&S1C Part4	Of part 1C Part	Target	15.0 %	17.0 %	19. 0%	20.0	
(NPI 130)	3, percentage with DP	Actual	17.75 %				
A&S1E (NPI 146)	Adults with learning disabilities in employment	Target	2%	4%	6%	9.0 %	Within tolerance at Q1
		Actual	1.7%				
A&S1E (NPI 146) Part 2 Local	Adults with learning disabilities in employment - includes Supported employment (less than Min. Wage)	Target	2%	4%	6%	9.00	Meets or Exceeds Target
		Actual	3.58 %				

A&S1G	Adults with learning	Target	18%	37%	55 %	80.0 %	Missing
(NPI 145)	disabilities in settled accommodation	Actual	4.63 %				Target
	Adults with learning	Target	18%	37%	55 %	80.0	
A&S1G (NPI 145) Part 2 Local	disabilities in settled accommodation - includes Res and Nursing care	Actual	6.95 %				Missing Target
	Permanent admissions to	Target	31.00	61.0 0	92. 00	122. 00	
A&S2A	residential & nursing care homes per 100,000 population	Actual	20.60				Meets or Exceeds Target
Delayed Discharges	Average number of	Target	8.25	8.25	8.2 5	8.25	Missing
1	Acute delayed discharges	Actual	12.00				Target
	Average number of	Target	4.00	4.00	4.0 0	4.00	
Delayed Discharges 2	reimbursable CYC delays (people) at period end	Actual	9.00				Missing Target
Delayed Discharges	Average number of CYC	Target	173.8 1	173. 81	173 .81	173. 81	Missing
3	bed days	Actual	188.3				Target
Delayed Discharges 4		Target	£52,5 00	£105 ,000	£15 7,5 00	£210 ,000	Meets or Exceeds Target
		Actual	£40,4 00				

132 - part 6	OT/OTA assessments - to be completed within 28 days	Target	90.00	90.0 0%	90. 00 %	90.0 0%	Meets or Exceeds Target
		Actual	94.5 %				
A&SNPI 133	Timeliness of social care packages	Target	90.0	90.0	90. 0%	90.0	Meets or Exceeds Target
		Actual	92.86 %				
	Carers receiving needs	Target	6%	12%	17 %	25.0 %	
A&S NPI35	assessment or review and a specific carer's service, or advice and information	Actual	7.4%				Within tolerance at Q1
A&SD39	Statement of Needs	Target	95.0 %	95.0 %	95. 0%	95.0 %	Meets or Exceeds Target
		Actual	97.61 %				
A&SD40	All services Reviews	Target	30%	60%	80 %	90.0	Meets or Exceeds Target
		Actual	38.46 %				
RAP A6	Assessments missing Ethnicity	Target	.<5%	.<5 %	.<5 %	%	Within tolerance at Q1
		Actual	5.29 %				
RAP P4	Services missing Ethnicity	Target	.<5%	.<5 %	.<5 %	.<5 %	Meets or Exceeds
		Actual	3.27 %				Target

- 9 Adults with learning disabilities in settled accommodation: Work is underway to identify the number of people who are in settled accommodation which falls out of this indicator. We know that we have high numbers of people living in their own tenancies (44% compared to 15% nationally).
- 10 <u>Average weekly number of CYC Acute delayed discharges, Bed Days</u> <u>and CYC reimbursable delays.</u> Delayed discharge rates continue to be a challenge. Analysis of data shows an improvement in this area in recent months in the Elderly care acute discharge pathway. Further data is

being analysed for non acute pathways where numbers are high and action can be taken to affect a change in these rates to improve performance.

#### **Council Plan**

11 The information included in this report demonstrates progress on achieving the council's corporate priorities for 2011-2015 and in particular, priority 4 'Protect Vulnerable People'

## **Implications**

The financial implications are covered within the main body of the report. There are no significant human resources, equalities, legal, information technology, property or crime & disorder implications arising from this report.

#### **Risk Management**

13 Adult Social Services budgets are under significant pressure. On going work within the directorate may identify some efficiency savings in services that could be used to offset these cost pressures before the end of the financial year. It will also be important to understand the level of investment needed to hit performance targets and meet rising demand for key statutory services. Managing within the approved budget for 2013/14 is therefore going to be extremely difficult and the management team will continue to review expenditure across the directorate.

#### Recommendations

14 As this report is for information only there are no specific recommendations.

Reason: To update the committee on the latest financial and

performance position for 2013/14.

#### **Contact Details**

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Report Date 30 August 2013

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Specialist Implications Officer(s) None

Wards Affected: List wards or tick box to indicate all All Y

Y

For further information please contact the author of the report

## **Background Papers**

First finance and performance monitor for 2013/14, Cabinet 3 September 2013

## **Annexes**

None